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Bellevue, WA

# From Assessment to Decision-Making: Mainstreaming Climate Change at Seattle Public Utilities

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# outline

- water cycle changes affect physical assets and delivery of services
- cascade into other core utility functions
- strategic reframing required to manage risks, leverage opportunities and mainstream

*“According to many experts, water and its availability and quality will be the main pressure on, and issues for, societies and the environment under climate change.”*

*[- Intergovernmental Panel on Climate Change Technical Paper VI](#)*



# U.S. Global Change Research Program National Climate Assessment



Climate Change Impacts in the United States

## CHAPTER 3 WATER RESOURCES

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Paul Fleming, Seattle Public Utilities

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Kathleen White, U.S. Army Corps of Engineers  
David Yates, University Corporation for Atmospheric Research

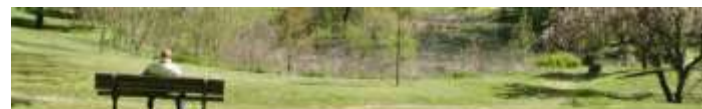
### Recommended Citation for Chapter

Georgakakos, A., P. Fleming, M. Dettinger, C. Peters-Lidard, Terese (T.C.) Richmond, K. Reckhow, K. White, and D. Yates, 2014. Ch. 3: Water Resources. *Climate Change Impacts in the United States: The Third National Climate Assessment*, J. M. Melillo, Terese (T.C.) Richmond, and G. W. Yohe, Eds., U.S. Global Change Research Program, 69-112. doi:10.7930/J0G44N6T.

**On the Web:** <http://nca2014.globalchange.gov/report/sectors/water>



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Climate Change Impacts in the United States

## CHAPTER 28 ADAPTATION

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**On the Web:** <http://nca2014.globalchange.gov/report/response-strategies/adaptation>

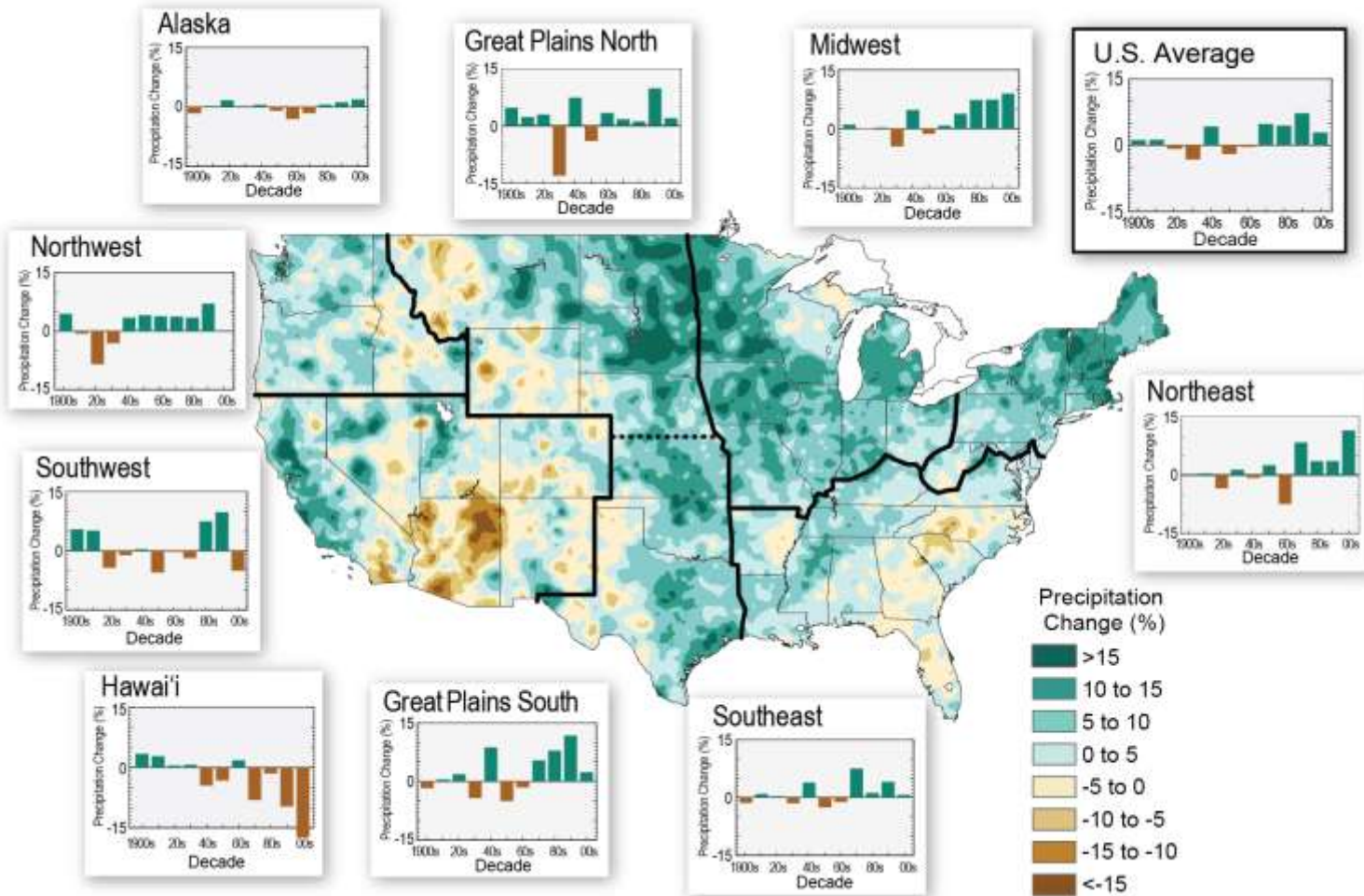


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# U.S. Global Change Research Program National Climate Assessment

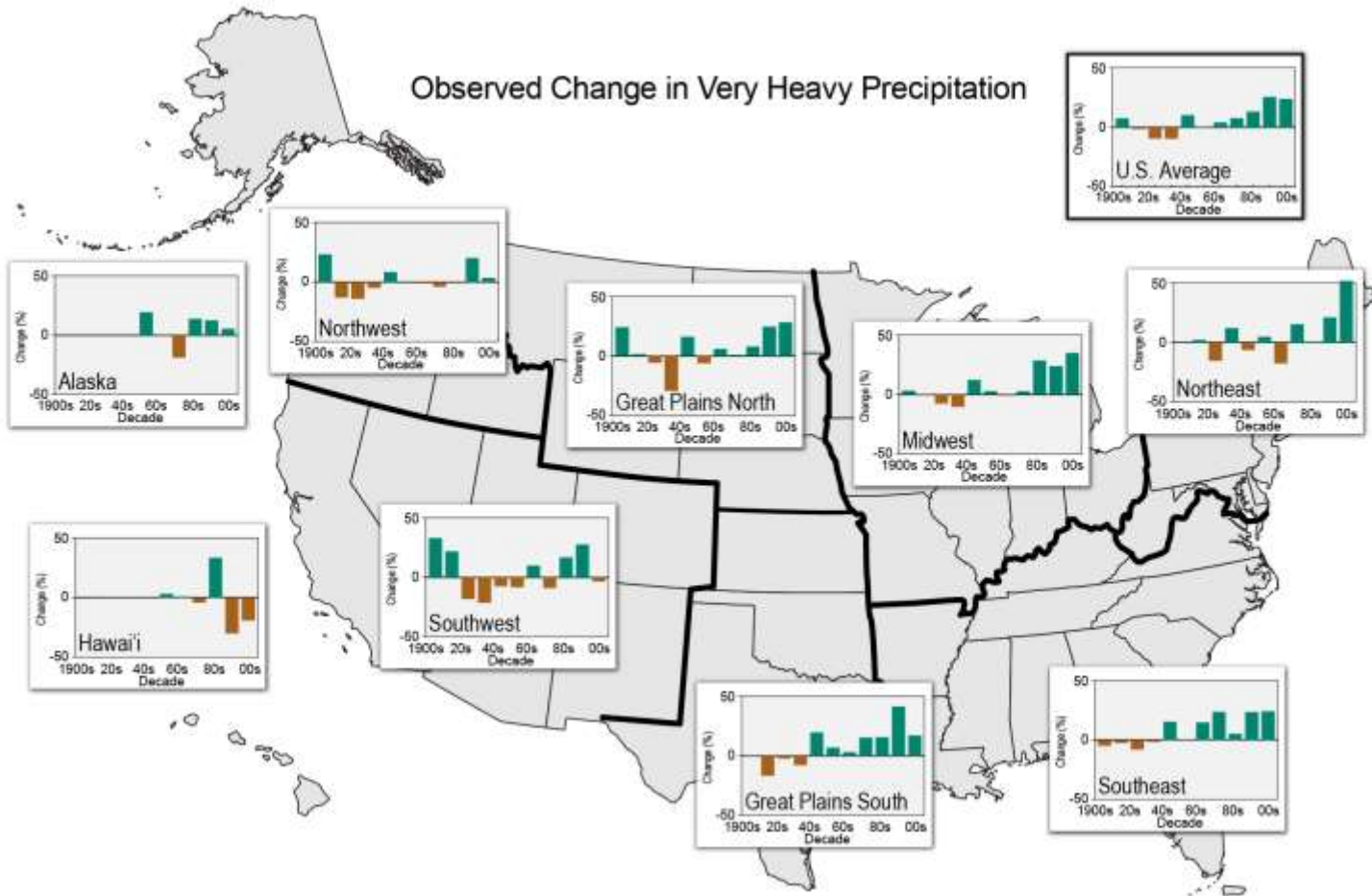
## Observed U.S. Precipitation Change





U.S. Global Change Research Program  
**National Climate Assessment**

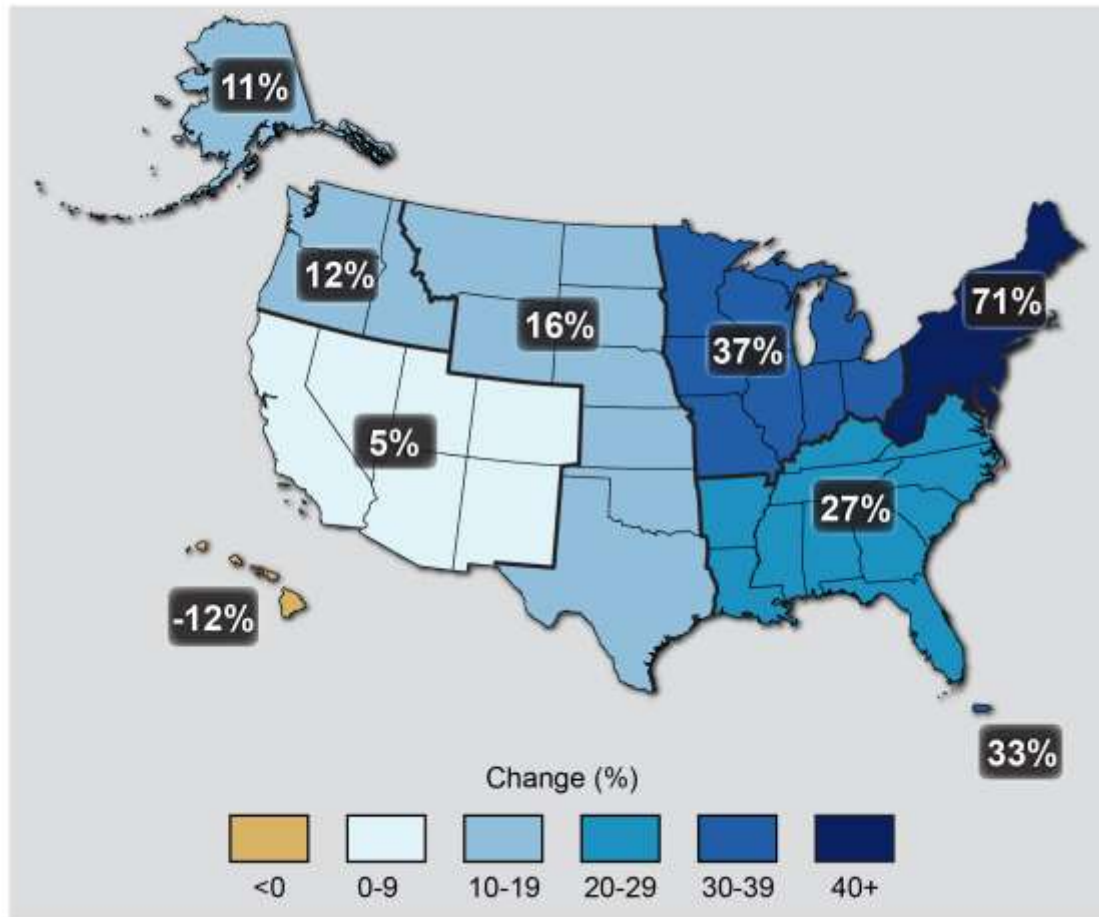
### Observed Change in Very Heavy Precipitation







### Observed Change in Very Heavy Precipitation





## Trends in Flood Magnitude



## Stationarity Is Dead: Whither Water Management?

P. C. D. Milly,<sup>1</sup>\* Julio Betancourt,<sup>2</sup> Malin Falkenmark,<sup>3</sup> Robert M. Hirsch,<sup>4</sup> Zbigniew W. Kundzewicz,<sup>5</sup> Dennis P. Lettenmaier,<sup>6</sup> Ronald J. Stedler<sup>7</sup>

Systems for management of water throughout the developed world have been designed and operated under the assumption of stationarity. Stationarity—the idea that natural systems fluctuate within an unchanging envelope of variability—is a foundational concept that permeates training and practice in water-resource engineering. It implies that any variable (e.g., annual streamflow or annual flood peak) has a time-invariant (or 1-year-periodic) probability density function (pdf), whose properties can be estimated from the instrument record. Under stationarity, pdf estimation errors are acknowledged, but have been assumed to be reducible by additional observations, more efficient estimators, or regional or paleohydrologic data. The pdfs, in turn, are used to evaluate and manage risks to water supplies, waterworks, and floodplains; annual global investment in water infrastructure exceeds U.S.\$50 billion (1).

The stationarity assumption has long been compromised by human disturbances in river basins. Flood risk, water supply, and water quality are affected by water infrastructure, channel modifications, drainage works, and land-cover and land-use change. Two other (sometimes indistinguishable) challenges to stationarity have been externally forced, natural climate changes and low-frequency, internal variability (e.g., the Atlantic multidecadal oscillation) enhanced by the slow dynamics of the ocean and ice sheets (2, 3). Planners have tools to adjust their analyses for known human disturbances within river basins, and justifiably or not, they generally have considered natural change and variability to be sufficiently small to allow stationarity-based design.



As astatewide future challenges water planners.

In view of the magnitude and ubiquity of the hydroclimatic change apparently now under way, however, we assert that stationarity is dead and should no longer serve as a central, default assumption in water-resource risk assessment and planning. Finding a suitable successor is crucial for human adaptation to changing climate.

*How did stationarity die?* Stationarity is dead because substantial anthropogenic change of Earth's climate is altering the means and extremes of precipitation, evapotranspiration, and rates of discharge of rivers (4, 5) (see figure, above). Warming augments atmospheric humidity and water transport. This increases precipitation, and possibly flood risk, where prevailing atmospheric water-vapor fluxes converge (6). Rising sea level induces gradually heightened risk of contamination of coastal freshwater supplies. Glacial meltwater temporarily enhances water availability, but glacier and snow-pack losses diminish natural seasonal and interannual storage (7).

Anthropogenic climate warming appears to be driving a poleward expansion of the subtropical dry zone (8), thereby reducing runoff in some regions. Together, circulatory and thermodynamic responses largely explain the picture of regional gainers and losers of sustainable freshwater availability

that has emerged from climate models (see figure, p. 574).

*Why now?* That anthropogenic climate change affects the water cycle (9) and water supply (10) is not a new finding. Nevertheless, sensible objections to discarding stationarity have been raised. For a time, hydroclimate had not demonstrably exited the envelope of natural variability and/or the effective range of optimally operated infrastructure (11, 12). Accounting for the substantial uncertainties of climatic parameters estimated from short records (13) effectively hedged against small climate changes. Additionally, climate projections were not considered credible (12, 14).

Recent developments have led us to the opinion that the time has come to move beyond the wait-and-see approach. Projections of runoff changes are bolstered by the recently demonstrated retrodictive skill of climate models. The global pattern of observed annual streamflow trends is unlikely to have arisen from unforced variability and is consistent with modeled response to climate forcing (15). Paleohydrologic studies suggest that small changes in mean climate might produce large changes in extremes (16), although attempts to detect a recent change in global flood frequency have been equivocal (17, 18). Projected changes in runoff during the multidecade lifetime of major water infrastructure projects begun now are large enough to push hydroclimate beyond the range of historical behaviors (19). Some regions have little infrastructure to buffer the impacts of change.

Stationarity cannot be revived. Even with aggressive mitigation, continued warming is very likely, given the residence time of atmospheric CO<sub>2</sub> and the thermal inertia of the Earth system (4, 20).

*A successor.* We need to find ways to identify nonstationary probabilistic models of relevant environmental variables and to use those models to optimize water systems. The challenge is daunting. Patterns of change are complex; uncertainties are large; and the knowledge base changes rapidly.

Under the rational planning framework advanced by the Harvard Water Program (21, 22), the assumption of stationarity was

## EDITORIAL

### The End of Reliability

Casey Brown, A.M.ASCE

Asst. Prof., Dept. of Civil and Environmental Engineering, 12B Marston Hall, Univ. of Massachusetts, 130 Natural Resources Rd., Amherst, MA 01003-9283. E-mail: CBrown@ecs.umass.edu

Recent attention has focused on the declaration of the death of stationarity and the associated implications for water management (Milly et al. 2008; Lettenmaier 2008). A recent panel convened by the EPA on the subject of water infrastructure planning in the context of climate change was notable for a lack of consensus and need for guidance expressed by water managers. Here I argue that the major implication of the end of stationarity is the end of the static design paradigm, exemplified by the concept of reliability, as the underlying design principle for water resource systems.

How reliability is defined in a general way, as "the probability

The death of stationarity means that those statistics are changing and therefore our estimated reliability is not what we expect it to be. More generally, the traditional approach to water supply design depends on precise estimates of the probabilities of events that are difficult to estimate, involve linked physical and societal processes that are difficult or impossible to model and have only recently been considered worthy of research, and due to secular changes in climate, land use, etc., are becoming even more uncertain. This presents the water manager and the larger water resources research community with a dilemma.

### The Traditional Design Approach in the Face of Nonstationarity

<sup>1</sup>U.S. Geological Survey (USGS), 176 National Oceanic and Atmospheric Administration (NOAA) Geophysical Fluid Dynamics Laboratory, Princeton, NJ 08542, USA. USGS, Tucson, AZ 85724, USA. <sup>2</sup>Stockholm International Water Institute, SE 11311 Stockholm, Sweden. <sup>3</sup>USGS, Reston, VA 20192, USA. <sup>4</sup>Research Centre for Agriculture and Food Environment, Polish Academy of Sciences, Pulawy, Poland. <sup>5</sup>and <sup>6</sup>Palouse Institute for Climate Impact Research, Pullman, Germany. <sup>7</sup>University of Washington, Seattle, WA 98195, USA. \*NOAA Geophysical Fluid Dynamics Laboratory, Princeton, NJ 08542, USA.

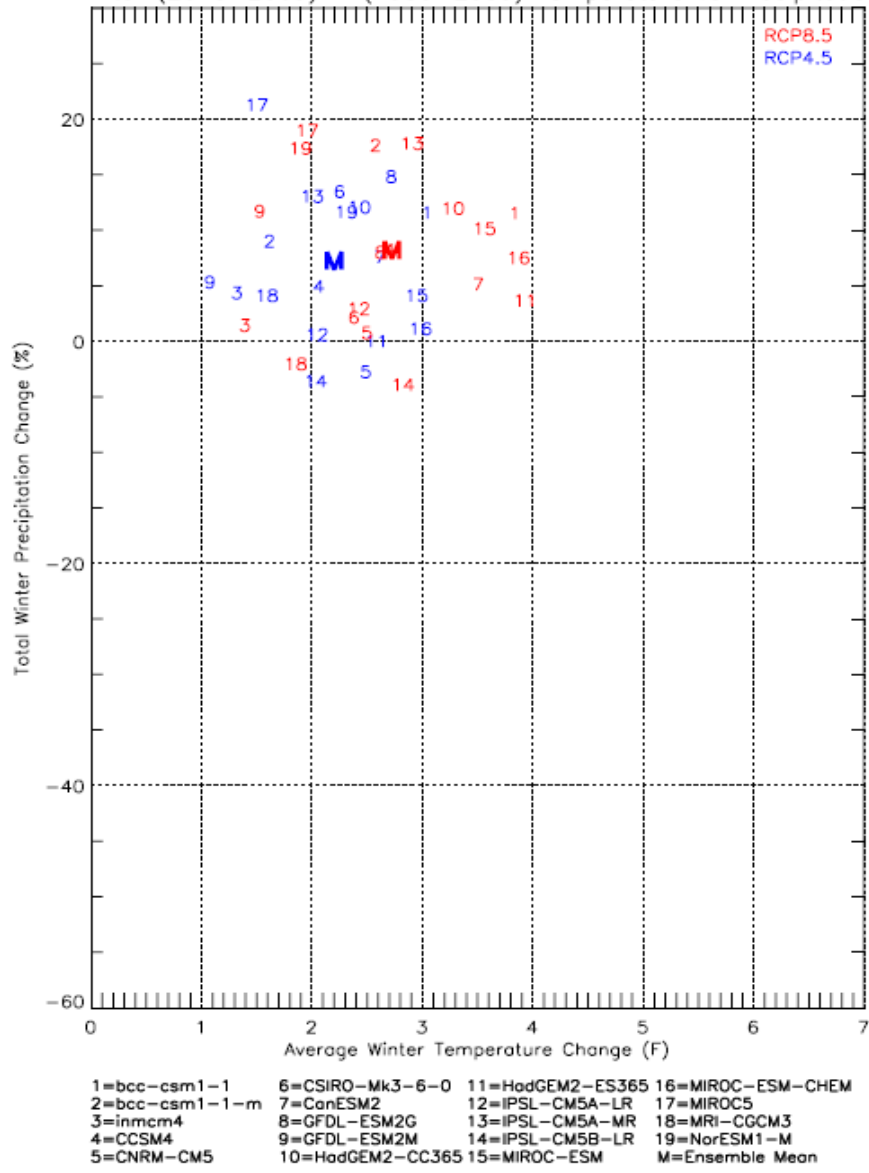
\*Author for correspondence. E-mail: cmilly@usgs.gov



# climate resiliency group objectives:

- build sustained capacity to manage the risks of climate change by:
  - enhancing knowledge
  - assessing impacts and vulnerabilities
  - building collaborative partnerships
  - strengthening institutions and people
  - pursuing portfolios of approaches
- leverage sustained capacity to embed what we're learning in what we do
  - strategic planning
  - system planning
  - capital planning
  - system operations

Winter (2040–2069) – (1950–2005) Temperature vs Precipitation

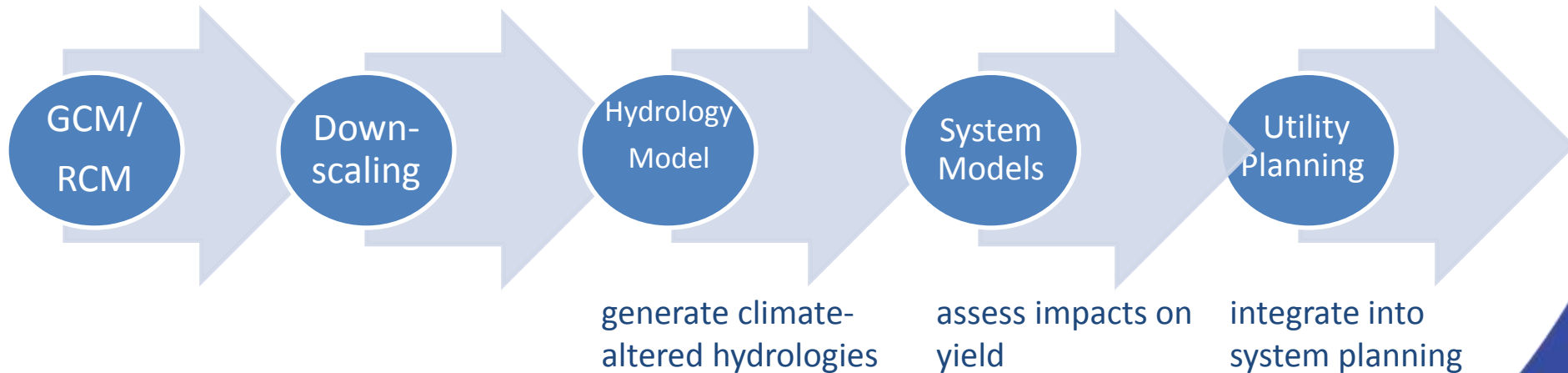


- 1=bcc-csm1-1      6=CSIRO-Mk3-6-0      11=HadGEM2-ES365      16=MIROC-ESM-CHEM
- 2=bcc-csm1-1-m      7=CanESM2      12=IPSL-CM5A-LR      17=MIROC5
- 3=inmcm4      8=GFDL-ESM2G      13=IPSL-CM5A-MR      18=MRI-CGCM3
- 4=CCSM4      9=GFDL-ESM2M      14=IPSL-CM5B-LR      19=NorESM1-M
- 5=CNRM-CM5      10=HadGEM2-CC365      15=MIROC-ESM      M=Ensemble Mean

# Oregon State/Univ of ID

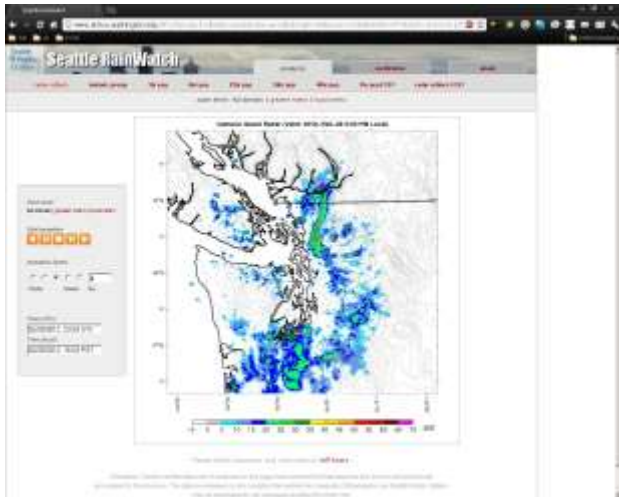
CMIP5 data  
20 GCMs, 2 RCPs

40 data sets  
150 yrs daily data

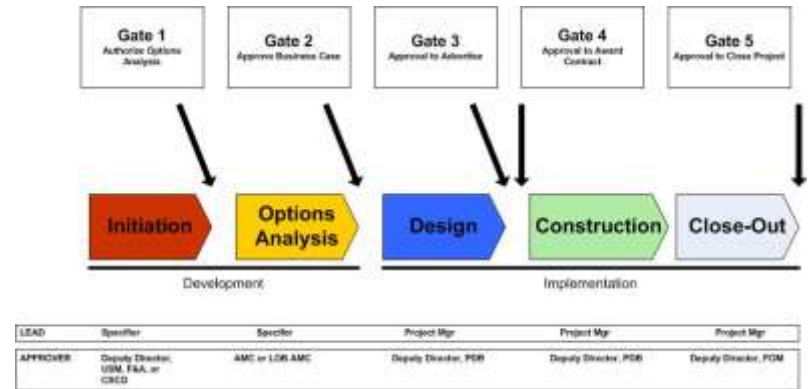


## Seattle

# Seattle RainWatch



# SPU's Stage Gates Asset Management Process



# Seattle Water System Plan

**2013 Water System Plan**  
*Our Water. Our Future.*

Volume I  
 July 2012

# SPU 2015-2020 Strategic Business Plan





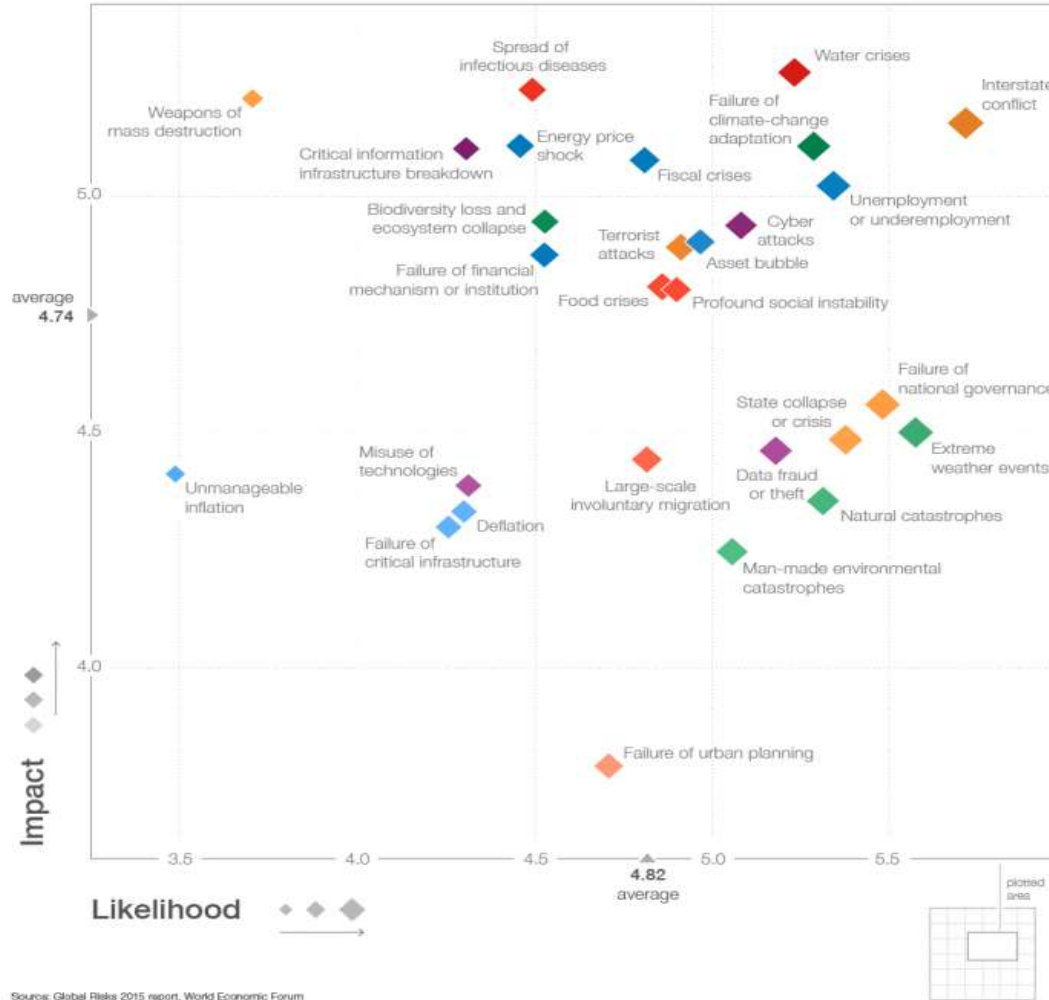


*Mission: The Water Utility Climate Alliances provides leadership in assessing and adapting to the potential effects of climate change through collaborative action. We seek to enhance the **usefulness of climate science** for the adaptation community and improve water management **decision-making in the face of climate uncertainty.***

# The Global Risks 2015 Report

## The Global Risks Landscape 2015

Respondents were asked to assess the impact and likelihood of each global risk on a scale of 1 to 7 and in the context of a 10-year time frame.



Source: Global Risks 2015 report, World Economic Forum

Learn more at <http://wef.ch/grr2015> Get in touch: [GlobalRisksReport@weforum.org](mailto:GlobalRisksReport@weforum.org) or call +41 (0)22 869 1212

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The image shows the cover of a report. The background is a dark, blue-tinted photograph of a roller coaster track in a stormy, overcast sky. The roller coaster is partially obscured by a white rectangular border. The text is overlaid on this border and background.

# RISKY BUSINESS

The Economic Risks of Climate Change in the United States

*June 2014*

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## A CLIMATE RISK ASSESSMENT FOR THE UNITED STATES

# Harvard Business Review

APRIL 2014

38 How I Got It  
"Auditions" Are the  
Best Way to Hire  
Mark Mullinax

311 Operations  
A Manufacturing  
Renaissance in Europe  
Stephen F. Chubb et al.

317 Managing Yourself  
15 Rules for Negotiating  
a Job Offer  
Deepak Malhotra

## THE RESILIENT COMPANY

HOW TO THRIVE  
IN A WARMER WORLD

PAGE 55





COMMITTED TO  
IMPROVING THE STATE  
OF THE WORLD

Insight Report

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## Global Risks 2013 Eighth Edition

An Initiative of the Risk Response Network

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*“Climate smart mindset incorporates climate change analysis into strategic and operational decision-making”*

...as well capital, financial and communication planning and anywhere else it makes sense...

Green bonds

# Spring in the air

**Bonds tied to green investments are booming**

Mar 22nd 2014 | From the print edition

World politics

Business & finance

Economics

Science & technology

Green bonds

# Green grow the markets, O

The market for green bonds is booming. But what makes a bond green?

Jul 5th 2014 | From the print edition



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POLITICS

## Climate Is Big Issue for Hispanics, and Personal

By CORAL DAVENPORT FEB. 9, 2015

WASHINGTON — Alfredo Padilla grew up in Texas as a migrant farmworker who followed the harvest with his parents to pick sugar beets in Minnesota each summer. He has not forgotten the aches of labor or how much the weather — too little rain, or too much — affected the family livelihood.

Now an insurance lawyer in Carrizo Springs, Tex., he said he was concerned about global warming.

The New York Times | <http://nyti.ms/1veH8QV>

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POLITICS

## Most Republicans Say They Back Climate Action, Poll Finds

By CORAL DAVENPORT and MARJORIE CONNELLY JAN. 30, 2015

WASHINGTON — An overwhelming majority of the American public, including half of Republicans, support government action to curb global warming, according to a poll conducted by The New York Times, Stanford University and the nonpartisan environmental research group Resources for the Future.

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## Millennials: We care more about the environment

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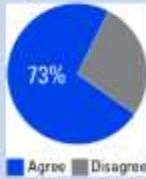
By Jane C. Timm

---

Millennials say they are more focused on the environment than their parents' generation, 76% to 24%, according to a new poll.

The poll — commissioned by the Clinton Global Initiative and Microsoft, and provided exclusively to msnbc — found that 66% of millennials say there is "solid evidence" the earth is getting warmer, and 75% of those respondents say human activity is responsible for it.

Climate change will have a significant impact on the water cycle.

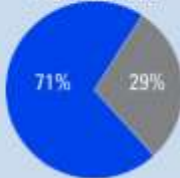


Source: Stratus Consulting, 2013.

How much do you trust or distrust the following as a source of information about climate change impacts for your local water system?

Trust or Distrust

*Water utilities*



*Local elected officials*

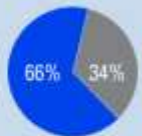
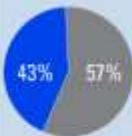
*Local news media*

*Environmental groups*

*Friends, neighbors or colleagues*

*Local or state college or universities*

*Local climate experts*

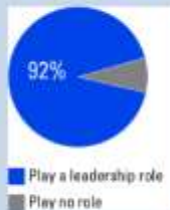


Trust

Distrust

Source: Stratus Consulting, 2013.

How large of a leadership role should your community water utility play in helping your community prepare for the impacts of climate change?



Source: Stratus Consulting, 2013.



Survey conducted April 10–April 28, 2013  
Funding provided by the Water Research Foundation

**STRATUS CONSULTING**  
ENVIRONMENTAL RESEARCH AND CONSULTING





# 2014 State of the Water Industry

- state of water and sewer infrastructure
- long term water supply availability
- financing for capital improvements
- public understanding of the value of water resources, systems and services

# where are we:

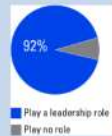


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Mar 22nd 2014 | From the print edition

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The New York Times | <http://www.nytimes.com/2014/03/22/us/politics/22politics>

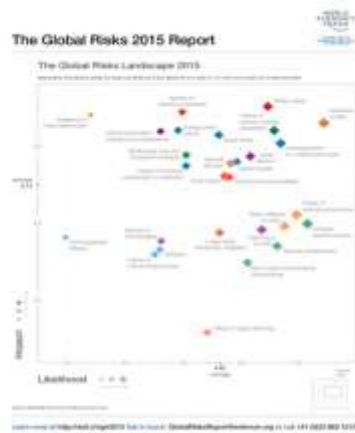
POLITICS

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# going forward

- water cycle changes affect physical assets and delivery of services
- cascade into other core utility functions
- strategic reframing required to manage risks and leverage opportunities

# Thank You

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